Financial Statements **March 31, 2021**



Independent auditor's report

To the Members of Canadian Agency for Drugs and Technologies in Health

Our opinion

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Canadian Agency for Drugs and Technologies in Health (the Organization) as at March 31, 2021 and the results of its operations and its cash flows for the year then ended in accordance with Canadian Accounting Standards for Not-for-Profit Organizations.

What we have audited

The Organization's financial statements comprise:

- the statement of financial position as at March 31, 2021;
- the statement of changes in net assets for the year then ended;
- the statement of operations for the year then ended;
- the statement of cash flows for the year then ended; and
- the notes to the financial statements, which include significant accounting policies and other explanatory information.

Basis for opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada. We have fulfilled our other ethical responsibilities in accordance with these requirements.



Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian Accounting Standards for Not-for-Profit Organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, design and perform audit procedures responsive to those risks, and obtain audit
 evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting
 a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Pricewaterhouse Coopers LLP

Chartered Professional Accountants, Licensed Public Accountants

Ottawa, Ontario June 21, 2021

Statement of Financial Position

As at March 31, 2021

	2021 \$	2020 \$
Assets		
Current assets Cash and cash equivalents Investments (note 3) Accounts receivable Prepaid expenses	9,946,198 1,687,680 905,343 677,474	4,909,819 1,725,326 1,115,158 965,168
	13,216,695	8,715,471
Long-term investments (note 3)	628,000	1,095,000
Capital assets (note 4)	4,970,615	3,407,870
	18,815,310	13,218,341
Liabilities		
Current liabilities Accounts payable and accrued liabilities (notes 8 and 11) Grants payable Deferred revenue	5,949,701 1,977,167 1,514,577 9,441,445	4,270,993 589,050 836,780 5,696,823
Deferred contributions related to capital assets	2,793,003	1,887,511
Deferred lease inducement	2,206,352	1,549,100
	14,440,800	9,133,434
Net Assets Unrestricted Internally restricted (note 10)	100,000 4,274,510 4,374,510 18,815,310	100,000 3,984,907 4,084,907 13,218,341

Commitments (note 7)

Approved by the Board of Directors		\mathcal{M}	
M. Wystt	Director _	116	Director

Statement of Changes in Net Assets

For the year ended March 31, 2021

	Balance – Beginning of year \$	Net surplus for the year \$	Transfers from (to) \$	Balance – End of year \$
Unrestricted Internally restricted (note 10)	100,000 3,984,907	289,603 -	(289,603) 289,603	100,000 4,274,510
	4,084,907	289,603	-	4,374,510

Statement of Operations

For the year ended March 31, 2021

		2021	2020
	Budget \$ (unaudited)	Actual \$	Actual \$
Revenue Grants and service revenue (note 5) Industry fees Other income (note 6)	32,364,011 3,953,250 552,888	31,037,532 4,564,874 465,005	28,937,653 5,396,409 1,481,205
	36,870,149	36,067,411	35,815,267
Expense Salaries and benefits Professional fees Occupancy costs Facilities, computers and office Travel Other	25,429,601 4,664,337 3,211,633 1,293,303 637,815 1,633,460	25,983,899 3,581,731 2,811,339 1,426,183 21,461 1,953,195	24,389,156 4,354,800 2,835,326 1,729,022 1,432,035 1,641,063
	36,870,149	35,777,808	36,381,402
Net revenue (expense) for the year		289,603	(566,135)

Statement of Cash Flows

For the year ended March 31, 2021

	2021 \$	2020 \$
Cash provided by (used in)		
Operating activities Net revenue (expense) for the year	289,603	(566,135)
Items not affecting cash Amortization of capital assets and leasehold improvements Amortization of deferred contributions related to capital assets Amortization of leasehold inducement	688,290 (534,321) (153,969)	383,395 (358,275)
Changes in non-cash working capital items Accounts receivable	209,815 287,694	100,360
Prepaid expenses Accounts payable and accrued liabilities Grants repayable Deferred revenue	1,678,708 1,388,117 677,797	(229,593) 1,100,469 549,494 (1,201,546)
Delotted tevenue	4,531,734	(221,831)
Investing activities Purchase of investments Proceeds from investments Purchase of capital assets	(6,621) 511,267 (2,251,035)	(560,786) 517,170 (3,161,938)
r dronage of capital assets	(1,746,389)	(3,205,554)
Financing activity Contributions received from landlord for purchase of capital assets Contributions received to purchase capital assets	811,221 1,439,813	893,097 1,612,838
	2,251,034	2,505,935
Change in cash and cash equivalents during the year	5,036,379	(921,450)
Cash and cash equivalents – Beginning of year	4,909,819	5,831,269
Cash and cash equivalents – End of year	9,946,198	4,909,819
Supplemental non-cash information Leasehold inducement Leasehold inducement included in accounts receivable	<u>.</u> -	1,549,100 (656,003)

Notes to Financial Statements **March 31, 2021**

1 Purpose of the Organization

Canadian Agency for Drugs and Technologies in Health (CADTH or the Organization) is an independent, not-for-profit organization responsible for providing Canada's health care decision-makers with objective evidence to help make informed decisions about the clinical effectiveness and cost-effectiveness of drugs, medical devices, diagnostics, clinical interventions and health service programs. CADTH accomplishes this by acting as a major producer of credible scientific evidence, advice, recommendations and tools that enable the appropriate use of health technologies. CADTH also plays a key role as a convenor, collaborator and broker of evidence from other sources in Canada and abroad.

CADTH is incorporated under the Canada Not-for-profit Corporations Act. As a not-for-profit organization, CADTH is exempt from income taxes.

2 Summary of significant accounting policies

These financial statements are prepared in accordance with Canadian Accounting Standards for Not-for-Profit Organizations. The Organization's significant accounting policies are as follows.

Use of estimates

The preparation of financial statements in conformity with Canadian Accounting Standards for Not-for-Profit Organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expense during the reporting periods. Actual results could differ from these estimates.

Cash and cash equivalents

Amounts held in money market accounts are considered cash equivalents as they are short-term, highly liquid investments that are not subject to significant changes in value.

Investments

Investments are carried at amortized cost. Interest income is recorded in other income in the statement of operations.

Notes to Financial Statements

March 31, 2021

Capital assets

Capital assets are initially recorded at cost. Amortization is based on the estimated useful lives of the assets and is provided for on a straight-line basis at the following annual rates:

Computer equipment	33%
Furniture and equipment	20%
Library	20%
Software	20% to 50%

One-half of the above rates is applied in the year of acquisition.

Leasehold improvements are amortized on a straight-line basis over the remaining term of the lease. Assets under development will not be amortized until substantially available for use.

Grants payable

Grants payable may change depending on final review by the funders. Any adjustments that may be requested will be recorded in the year identified.

Lease inducements

Inducements received on signing or renewal of a lease are deferred and amortized on a straight-line basis over the term of the lease.

Revenue recognition

The Organization follows the deferral method of accounting for revenue. Restricted grants are recognized as revenue in the year in which related expenses are incurred. Restricted grants for the purchase of capital assets are deferred and recognized as revenue at the same rate as the related capital assets are amortized. Unrestricted grants are recognized as revenue when received or receivable if the amount can be reasonably estimated and collection is reasonably assured.

Industry fees are recognized as the service is delivered over the contract period on a straight-line basis. Amounts billed or received in accordance with customer contracts but that do not yet satisfy revenue recognition criteria are recorded as deferred revenue.

Notes to Financial Statements

March 31, 2021

3 Investments

Short-term investments

	2021 \$	2020 \$
Guaranteed investment certificates Government notes Investment savings account	1,056,167 487,683 143,830	1,360,589 221,290 143,447
	1,687,680	1,725,326

Guaranteed investment certificates bear interest at fixed rates ranging from 1.8% to 2.8% and mature between 2022 and 2025 (2020 - 1.8% to 2.8% and mature between 2020 and 2024).

Government notes bear interest at fixed rates ranging from 1.55% to 4.25% and mature in 2021 (2020 - 4.1% to 4.4% and mature in 2020).

Long-term investments

	2021 \$	2020 \$
Government notes	628,000	1,095,000

Government notes bear interest at a fixed rate of 3.1% to 3.65% and mature between 2023 and 2024 (2020 – 3.1% to 4.5% and mature between 2020 and 2024).

4 Capital assets

			2021	2020
	Cost \$	Accumulated amortization \$	Net \$	Net \$
Computer equipment	2,085,747	1,965,676	120,071	247,079
Furniture and equipment	2,112,953	1,769,072	343,881	417,966
Library	660,062	616,238	43,824	90,618
Software	751,016	731,462	19,554	37,661
Leasehold improvements	3,595,095	415,700	3,179,395	1,868,826
Assets under development	1,263,890	-	1,263,890	745,720
	10,468,763	5,498,148	4,970,615	3,407,870

Cost and accumulated amortization amounted to \$8,217,727 and \$4,809,857, respectively, as at March 31, 2020.

Notes to Financial Statements

March 31, 2021

5 Grants and service revenue

				2021	2020
	Health Technology Assessment/ Optimal Use \$	Common Drug Review \$	Pan- Canadian Oncology Drug Review \$	Total \$	Total \$
Alberta British Columbia Manitoba New Brunswick Newfoundland and Labrador Northwest Territories Nova Scotia Nunavut Ontario Prince Edward Island Saskatchewan Yukon Territory Federal government	342,804 468,284 140,140 95,727 69,854 4,813 118,149 2,517 350,000 18,542 125,479 3,881 24,090,252	460,750 615,880 172,921 113,842 80,265 6,151 141,748 4,241 1,785,496 20,826 152,740 4,496 1,639,684	328,833 328,833 93,718 77,276 - 106,871 - 328,833 50,969 328,833 - 328,833	1,132,387 1,412,997 641,894 303,287 227,395 10,964 366,768 6,758 2,464,329 90,337 607,052 8,377 26,058,769	1,132,387 1,412,997 641,894 303,287 227,395 10,964 366,768 6,758 2,464,329 90,337 607,052 8,377 23,058,769
Less: Contributions received to purchase capital assets Add: Amortization of deferred contributions related to capital assets Health Canada funding recognized Grants payable Add: Provincial/territorial 2% additional funding Less: Deferred provincial/territorial additional funding				(1,439,986) 534,321 589,050 (1,977,167) 41,596 (41,596) 31,037,532	(1,612,838) 358,274 449,953 (589,050) 41,596 (41,596) 28,937,653

Notes to Financial Statements

March 31, 2021

6 Other income

	2021 \$	2020 \$
Symposium income Other income Interest income	- 380,095 84,910	710,095 576,919 194,191
morest moone	465,005	1,481,205

7 Commitments

Under the terms of operating leases for office space, computers and professional services, the Organization is committed to the following minimum lease payments:

	Φ
Year ending March 31, 2022	2,684,258
2023	2,628,185
2024	2,656,977
2025	2,219,131
2026	2,128,483
Thereafter	19,707,018

8 Additional activities

The Organization is mandated to collect revenue on behalf of the Canada Standards Association Health Care Technology Program. Receipts and corresponding disbursements of \$408,062 (2020 – \$408,062) are not recorded in these financial statements. Included in accounts payable and accrued liabilities is \$204,031 (2020 – \$204,031) held in trust for the program.

Notes to Financial Statements **March 31, 2021**

9 Employee benefits

The Organization participates in a multi-employer defined benefit plan providing pension benefits administered by the Hospitals of Ontario Pension Plan (HOOPP). The Organization has adopted defined contribution plan accounting principles for the HOOPP because insufficient information is available to apply defined benefit plan accounting principles. The most recent financial results for the HOOPP indicate that, as at December 31, 2019, the plan was fully funded with a surplus of \$13.6 billion. Variances between actuarial funding estimates and actual experience may be material, and differences are generally funded by the participating members. Insufficient information is available to determine the Organization's portion of the pension assets and liabilities.

Included in salaries and benefits expense for the year is \$1,964,653 (2020 – \$1,934,004), which represents the Organization's required current contributions to the plan for the year.

10 Internally restricted net assets

The Organization's Board of Directors has established a reserve policy restricting a portion of the net assets. The level of the restricted balance is reviewed and adjusted annually by the Board of Directors. Net assets have been internally restricted for legal contingencies up to \$1 million and operating contingencies to cover operating expenses for up to six months.

11 Government remittances

Government remittances (sales taxes) of \$164,067 (2020 – nil) are included in accounts payable and accrued liabilities.

12 Financial instruments

The Organization is exposed to various risks through its financial instruments. The following analysis provides a measure of the Organization's risk exposure and concentrations. The Organization does not use derivative financial instruments to manage its risks.

Investment risk

Investment in financial instruments renders the Organization subject to investment risks. Interest rate risk is the risk arising from fluctuations in interest rates and their degree of volatility. The Organization's exposure to interest rate risk arises from its investments described in note 3.

Notes to Financial Statements **March 31, 2021**

Concentration of risk

Concentration of risk exists when a significant proportion of the portfolio is invested in securities with similar characteristics or subject to similar economic, political and other conditions. The Organization's investments are described in note 3.

Credit risk

The risk relates to the potential that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss.

77% of revenue was provided by the Federal Government (2020 – 62%).

Schedule of Operations by Program (Unaudited)

For the year ended March 31, 2021

	Health Technology Assessment \$	Optimal Use \$	Common Drug Review \$	Pan- Canadian Oncology Drug Review \$	Corporate & Evaluation \$	Other Services \$	Total \$
Revenue					(2.12.1.12)		
Grant and service revenue	16,286,534	7,466,562	5,199,040	2,301,838	(316,442)	100,000	31,037,532
Industry fees Other	66,068	-	2,300,545	2,075,046	289,782	189,283 109,155	4,564,874 465,005
Other	00,000		-	<u> </u>	209,702	109,155	400,000
	16,352,602	7,466,562	7,499,585	4,376,884	(26,660)	398,438	36,067,411
Expense							
Salaries and benefits	10,360,611	3,131,816	3,984,082	3,515,167	4,665,045	327,178	25,983,899
Professional fees	507,375	231,650	811,528	760,443	1,264,872	5,863	3,581,731
Insurance	42,533	16,627	20,367	14,489	16,717	3,140	113,873
Occupancy costs	1,066,450	468,106	461,732	316,255	435,729	63,067	2,811,339
Communication and publication	113,362	71,394	169,995	45,629	(71,201)	4,372	333,551
Library	141,031	140,817	70,670	9,753	587	-	362,858
Memberships and professional development Facilities, computers and office	94,750 573,952	56,686 233,966	44,858 260,979	13,954 92,705	82,578 228,916	6,008 35,665	298,834 1,426,183
Travel	5,186	4,093	532	3,507	6,429	1,714	21,461
Recruitment	57,173	22,397	25,458	5,887	26,651	3,592	141,158
Miscellaneous	-	-	20,100	-	14,632		14,632
Amortization	249,031	96,914	119,208	98,081	108,757	16,298	688,289
Corporate support	3,103,103	2,740,538	1,530,176	(498,986)	(6,806,372)	(68,459)	<u> </u>
	16,314,557	7,215,004	7,499,585	4,376,884	(26,660)	398,438	35,777,808
Net revenue for the year	38,045	251,558	-	-	-	-	289,603